	ADMINISTRATIVE - INTERNAL USE ONLY		
STAT			
	MEMORANDUM FOR: Director of Personnel		
	VIA: Deputy Director for Administration		
STAT	FROM: Director of Training and Education		
STAT STAT	SUBJECT: Declaration of Excess -		
STAT	l. This memorandum declares excess to the needs of the Office of Training and Education (OTE).		
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STAT	3. Although has been an instructor in OTE for some time, the competencies she possesses no longer qualify her to function effectively in this role. The demands placed on instructors in OTE have increased significantly over the past		
STAT	several years, and does not have the educational background or the substantive experience to cope with these new demands. Currently, OTE instructors are expected to have substantive expertise and the ability to design courses and		
STAT	prepare training materials. does not have the competencies to function at a satisfactory level in this new environment.		
STAT STAT	4. I have reviewed the job opportunities within OTE, and we are no longer able to utilize services. Therefore, I find it necessary to declare excess to the needs of the Office of Training and Education		
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	ADMINI CONDUCTOR		
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STAT STAT	SUBJECT: Declaration of Excess	
	CONCUR:	
	Deputy Director for Administration APPROVED:	Date
	Director of Personnel	
	Distribution	Date
STAT	Original 1 - Addressee 1 - DDA/CMS 2 - DTE 2 - OTE/PERS 1 - Registry OTE/PERS/ /jp: 17 January 1986	
STAT	;	
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